

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2021

OR

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 333-232426

**Crown Electrokinetics Corp.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**47-5423944**

(I.R.S. Employer  
Identification No.)

**1110 NE Circle Blvd., Corvallis, Oregon 97330**

(Address of principal executive offices) (Zip Code)

**(800) 674-3612**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer	<input type="checkbox"/>	Accelerated Filer	<input type="checkbox"/>
Non-accelerated Filer	<input checked="" type="checkbox"/>	Smaller Reporting Company	<input checked="" type="checkbox"/>
Emerging Growth Company	<input checked="" type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 7(a)(2)(B) of the Securities Act.

Indicate by check mark whether registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of common stock, \$0.0001 par value per share, outstanding as of November 12, 2021 was 14,530,126.

Title of each class:	Trading Symbol	Name of each exchange on which registered:
Common Stock, \$0.0001 par value	CRKN	The Nasdaq Capital Market

CROWN ELECTROKINETICS CORP.

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## CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS AND INDUSTRY DATA

This Quarterly Report on Form 10-Q contains forward-looking statements which are made pursuant to the safe harbor provisions of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). These statements may be identified by such forward-looking terminology as “may,” “should,” “expects,” “intends,” “plans,” “anticipates,” “believes,” “estimates,” “predicts,” “potential,” “continue” or the negative of these terms or other comparable terminology. Our forward-looking statements are based on a series of expectations, assumptions, estimates and projections about our company, are not guarantees of future results or performance and involve substantial risks and uncertainty. We may not actually achieve the plans, intentions or expectations disclosed in these forward-looking statements. Actual results or events could differ materially from the plans, intentions and expectations disclosed in these forward-looking statements. Our business and our forward-looking statements involve substantial known and unknown risks and uncertainties.

All of our forward-looking statements are as of the date of this Quarterly Report on Form 10-Q only. In each case, actual results may differ materially from such forward-looking information. We can give no assurance that such expectations or forward-looking statements will prove to be correct. An occurrence of, or any material adverse change in, one or more of the risk factors or risks and uncertainties referred to in this Quarterly Report on Form 10-Q or included in our other public disclosures or our other periodic reports or other documents or filings filed with or furnished to the U.S. Securities and Exchange Commission (the “SEC”) could materially and adversely affect our business, prospects, financial condition and results of operations. Except as required by law, we do not undertake or plan to update or revise any such forward-looking statements to reflect actual results, changes in plans, assumptions, estimates or projections or other circumstances affecting such forward-looking statements occurring after the date of this Quarterly Report on Form 10-Q, even if such results, changes or circumstances make it clear that any forward-looking information will not be realized. Any public statements or disclosures by us following this Quarterly Report on Form 10-Q that modify or impact any of the forward-looking statements contained in this Quarterly Report on Form 10-Q will be deemed to modify or supersede such statements in this Quarterly Report on Form 10-Q.

PART I - FINANCIAL INFORMATION

Item 1. - Financial Statements.

**CROWN ELECTROKINETICS CORP.**  
**Condensed Balance Sheets**  
(in thousands, except share and per share amounts)

	<u>September 30,</u> <u>2021</u>	<u>March 31,</u> <u>2021</u>
	<u>(Unaudited)</u>	
<b>ASSETS</b>		
Current assets:		
Cash	\$ 9,701	\$ 15,297
Prepaid & other current assets	705	346
Total current assets	<u>10,406</u>	<u>15,643</u>
Property and equipment, net	484	209
Intangible assets, net	1,783	1,650
Other assets	28	20
<b>TOTAL ASSETS</b>	<u>\$ 12,701</u>	<u>\$ 17,522</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 426	\$ 285
Accrued expenses	480	211
Notes payable	439	439
Total current liabilities	<u>1,345</u>	<u>935</u>
Total liabilities	<u>1,345</u>	<u>935</u>
<b>Commitments and Contingencies (Note 10)</b>		
<b>STOCKHOLDERS' EQUITY:</b>		
Preferred stock, par value \$0.0001; 50,000,000 shares authorized, no shares outstanding	-	-
Series A preferred stock, par value \$0.0001; 300 shares authorized, 251 shares outstanding as of September 30, 2021 and March 31, 2021, respectively	-	-
Series B preferred stock, par value \$0.0001; 1,500 shares authorized, 1,443 shares outstanding as of September 30, 2021 and March 31, 2021, respectively	-	-
Series C preferred stock, par value \$0.0001; 600,000 shares authorized, 500,756 shares outstanding as of September 30, 2021 and March 31, 2021, respectively	-	-
Common stock, par value \$0.0001; 200,000,000 shares authorized; 14,530,126 and 14,856,480 shares outstanding as of September 30, 2021 and March 31, 2021, respectively	1	1
Additional paid-in capital	79,659	73,789
Accumulated deficit	(68,304)	(57,203)
Total stockholders' equity	<u>11,356</u>	<u>16,587</u>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<u>\$ 12,701</u>	<u>\$ 17,522</u>

*The accompanying notes are an integral part of these condensed financial statements.*

**CROWN ELECTROKINETICS CORP.**  
**Condensed Statements of Operations**  
(Unaudited)  
(in thousands, except share and per share amounts)

	Three Months Ended September 30		Six Months Ended September 30,	
	2021	2020	2021	2020
<b>Operating expenses:</b>				
Research and development	\$ 787	\$ 423	\$ 1,221	\$ 1,796
Selling, general and administrative	4,865	1,659	9,827	9,597
<b>Total operating expenses</b>	<u>5,652</u>	<u>2,082</u>	<u>11,048</u>	<u>11,393</u>
<b>Loss from operations</b>	<u>(5,652)</u>	<u>(2,082)</u>	<u>(11,048)</u>	<u>(11,393)</u>
<b>Other expense:</b>				
Other expense	(49)	(54)	(49)	(54)
Interest expense	(2)	(1,090)	(4)	(2,324)
Loss on exchange of notes payable for common stock and warrants	-	(1,500)	-	(1,522)
Loss on extinguishment of debt	-	(180)	-	(198)
Change in fair value of warrant liability	-	(861)	-	(738)
<b>Total other expense</b>	<u>(51)</u>	<u>(3,685)</u>	<u>(53)</u>	<u>(4,836)</u>
<b>Net loss</b>	<u>\$ (5,703)</u>	<u>\$ (5,767)</u>	<u>\$ (11,101)</u>	<u>\$ (16,229)</u>
<b>Net loss per share, basic and diluted:</b>	<u>\$ (0.39)</u>	<u>\$ (0.67)</u>	<u>\$ (0.77)</u>	<u>\$ (2.26)</u>
<b>Weighted average shares outstanding, basic and diluted:</b>	<u>14,510,818</u>	<u>8,548,506</u>	<u>14,413,515</u>	<u>7,177,461</u>

*The accompanying notes are an integral part of these condensed financial statements.*

**CROWN ELECTROKINETICS CORP.**  
**Condensed Statements of Stockholders' Equity (Deficit)**  
**Three and Six Months Ended September 30, 2021 and 2020**  
**(Unaudited)**  
**(in thousands, except share and per share amounts)**

	Series A Preferred Stock		Series B Preferred Stock		Series C Preferred Stock		Common Stock		Additional Paid-in Capital	Accumulated Deficit	Total Stockholders' Equity
	Number	Amount	Number	Amount	Number	Amount	Number	Amount			
<b>Balance as of June 30, 2021 (Unaudited)</b>	<b>251</b>	<b>\$ -</b>	<b>1,443</b>	<b>\$ -</b>	<b>500,756</b>	<b>\$ -</b>	<b>14,920,741</b>	<b>\$ 1</b>	<b>\$ 76,376</b>	<b>\$ (62,601)</b>	<b>\$ 13,776</b>
Restricted stock awards exchanged for restricted stock units	-	-	-	-	-	-	(800,000)	-	-	-	-
Stock option exercises	-	-	-	-	-	-	409,385	-	182	-	182
Stock-based compensation	-	-	-	-	-	-	-	-	3,101	-	3,101
Net loss	-	-	-	-	-	-	-	-	-	(5,703)	(5,703)
<b>Balance as of September 30, 2021 (Unaudited)</b>	<b>251</b>	<b>\$ -</b>	<b>1,443</b>	<b>\$ -</b>	<b>500,756</b>	<b>\$ -</b>	<b>14,530,126</b>	<b>\$ 1</b>	<b>\$ 79,659</b>	<b>\$ (68,304)</b>	<b>\$ 11,356</b>
							<b>Common Stock</b>		<b>Additional Paid-in Capital</b>	<b>Accumulated Deficit</b>	<b>Total Stockholders' Deficit</b>
							<b>Number</b>	<b>Amount</b>			
<b>Balance as of June 30, 2020 (Unaudited)</b>							<b>8,259,234</b>	<b>\$ 2</b>	<b>\$ 21,264</b>	<b>\$ (26,910)</b>	<b>\$ (5,644)</b>
Issuance of common stock, net of fees							463,333	-	1,063	-	1,063
Issuance of common stock in connection with notes payable							43,333	-	180	-	180
Issuance of common stock in connection with conversion of notes							780,721	-	2,343	-	2,343
Issuance of common stock warrants							-	-	263	-	263
Stock-based compensation							-	1	970	-	971
Net loss							-	-	-	(5,767)	(5,767)
<b>Balance as of September 30, 2020 (Unaudited)</b>							<b>9,546,621</b>	<b>\$ 3</b>	<b>\$ 26,083</b>	<b>\$ (32,677)</b>	<b>\$ (6,591)</b>

*The accompanying notes are an integral part of these condensed financial statements.*

**CROWN ELECTROKINETICS CORP.**  
**Condensed Statements of Stockholders' Equity (Deficit)**  
**Three and Six Months Ended September 30, 2021 and 2020**  
**(Unaudited)**  
(in thousands, except share and per share amounts)

	Series A Preferred Stock		Series B Preferred Stock		Series C Preferred Stock		Common Stock		Additional Paid-in Capital	Accumulated Deficit	Total Stockholders' Equity
	Number	Amount	Number	Amount	Number	Amount	Number	Amount			
<b>Balance as of March 31, 2021</b>	251	\$ -	1,443	\$ -	500,756	\$ -	14,856,480	\$ 1	\$ 73,789	\$ (57,203)	\$ 16,587
Issuance of common stock in connection with consulting agreements	-	-	-	-	-	-	64,261	-	244	-	244
Restricted stock awards exchanged for restricted stock units	-	-	-	-	-	-	(800,000)	-	-	-	-
Stock option exercises	-	-	-	-	-	-	409,385	-	186	-	186
Stock-based compensation	-	-	-	-	-	-	-	-	5,440	-	5,440
Net loss	-	-	-	-	-	-	-	-	-	(11,101)	(11,101)
<b>Balance as of September 30, 2021 (Unaudited)</b>	<b>251</b>	<b>\$ -</b>	<b>1,443</b>	<b>\$ -</b>	<b>500,756</b>	<b>\$ -</b>	<b>14,530,126</b>	<b>\$ 1</b>	<b>\$ 79,659</b>	<b>\$ (68,304)</b>	<b>\$ 11,356</b>

	Common Stock		Additional Paid-in Capital	Accumulated Deficit	Total Stockholders' Deficit
	Number	Amount			
<b>Balance as of March 31, 2020</b>	5,774,778	\$ 2	\$ 9,486	\$ (16,448)	\$ (6,960)
Issuance of common stock and warrants, net of fees	463,333	-	1,063	-	1,063
Issuance of common stock in satisfaction of accounts payable	54,149	-	122	-	122
Issuance of common stock in connection with notes payable	318,333	-	930	-	930
Issuance of common stock in connection with conversion of notes	1,568,802	-	4,494	-	4,494
Issuance of common stock warrants	-	-	263	-	263
Exercise of common stock warrants	97,222	-	-	-	-
Beneficial conversion feature in connection with notes payable	-	-	619	-	619
Issuance of common stock to consultants	103,337	-	282	-	282
Stock-based compensation	1,333,334	1	9,049	-	9,050
Common stock repurchased and subsequently canceled	(166,667)	-	(225)	-	(225)
Net loss	-	-	-	(16,229)	(16,229)
<b>Balance as of September 30, 2020 (Unaudited)</b>	<b>9,546,621</b>	<b>\$ 3</b>	<b>\$ 26,083</b>	<b>\$ (32,677)</b>	<b>\$ (6,591)</b>

*The accompanying notes are an integral part of these condensed financial statements.*

**CROWN ELECTROKINETICS CORP.**  
**Condensed Statements of Cash Flows**  
**(Unaudited)**  
**(in thousands)**

	<b>Six Months Ended</b>	
	<b>September 30,</b>	
	<b>2021</b>	<b>2020</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net loss	\$ (11,101)	\$ (16,229)
Adjustments to reconcile net loss to net cash used in operating activities:		
Stock-based compensation	5,440	9,050
Issuance of common stock to consultants	244	282
Depreciation and amortization	138	35
Loss on extinguishment of debt	-	198
Loss on exchange of notes payable for common stock and warrants	-	1,521
Amortization of debt discount	-	1,990
Non-cash expenses for placement agent	-	55
Change in fair value of warrant liability	-	738
Changes in operating assets and liabilities:		
Prepaid and other assets	(367)	(79)
Account payable	141	(111)
Accrued expenses	269	(522)
Accrued interest	-	278
Net cash used in operating activities	<u>(5,236)</u>	<u>(2,794)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of equipment	(315)	(29)
Purchase of patents	(231)	-
Net cash used in investing activities	<u>(546)</u>	<u>(29)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Proceeds from the issuance of common stock, net of fees	-	1,599
Proceeds from the exercise of stock options	186	-
Repayment of senior secured promissory note	-	(200)
Proceeds from PPP loan	-	205
Repayment of notes payable	-	(53)
Proceeds from issuance of senior secured convertible notes and common stock warrants	-	2,050
Common stock repurchased and subsequently canceled	-	(225)
Net cash provided by financing activities	<u>186</u>	<u>3,376</u>
Net (decrease) increase in cash	(5,596)	553
Cash — beginning of period	15,297	48
Cash — end of period	<u>\$ 9,701</u>	<u>\$ 601</u>
<b>SUPPLEMENTAL DISCLOSURE OF NON-CASH INVESTING AND FINANCING ACTIVITIES:</b>		
Unpaid research and development license included in accounts payable	\$ -	\$ 75
Beneficial conversion feature in connection with notes payable	\$ -	\$ 619
Issuance of common stock in connection with conversion of notes	\$ -	\$ 4,494
Issuance of common stock in connection with notes payable	\$ -	\$ 930
Issuance of common stock in satisfaction of accounts payable	\$ -	\$ 122
<b>SUPPLEMENTAL CASH FLOW INFORMATION</b>		
Cash paid for interest	\$ 4	\$ 56
Cash paid income taxes	\$ -	\$ -

*The accompanying notes are an integral part of these condensed financial statements.*



**CROWN ELECTROKINETICS, CORP.**  
**Notes to Condensed Financial Statements**  
**Three and six months ended September 30, 2021**  
**(Unaudited)**

**Note 1 - Organization and Description of Business Operations**

Crown Electrokinetics Corp. (the “Company”) was incorporated in the State of Delaware on April 20, 2015. Effective October 6, 2017, the Company’s name was changed to Crown Electrokinetics Corp. from 3D Nanocolor Corp. (“3D Nanocolor”).

On January 26, 2021, the Company completed its public offering and its common stock began trading on the Nasdaq Capital Market (Nasdaq) under the symbol CRKN.

The Company is commercializing technology for smart or dynamic glass. The Company’s electrokinetic glass technology is an advancement on microfluidic technology that was originally developed by HP Inc.

Reverse Stock Split

On January 22, 2021, the Company’s Board of Directors authorized a reverse stock split at an exchange ratio of one (1) share of common stock for every three (3) shares of common stock. The reverse stock split was effective on January 25, 2021, such that every three (3) shares of common stock have been automatically converted into one (1) share of common stock. The Company did not issue fractional certificates for post-reverse split shares in connection with the reverse stock split. Rather, all shares of common stock that are held by a stockholder were aggregated and each stockholder received the number of whole shares resulting from the combination of the shares so aggregated. Any fractions resulting from the reverse stock split computation were rounded up to the next whole share.

All of the Company’s share and per share amounts of common stock included in this Form 10-Q have been retroactively adjusted to reflect the reverse stock split.

**Note 2 - Liquidity, Management Plans and Risks & Uncertainties**

The Company has incurred substantial operating losses since its inception and expects to continue to incur significant operating losses for the foreseeable future and may never become profitable. As reflected in the condensed financial statements, the Company had an accumulated deficit of approximately \$68.3 million at September 30, 2021, a net loss of approximately \$11.1 million, and approximately \$5.6 million of net cash used in operating activities for the six months ended September 30, 2021. The Company expects to continue to incur ongoing administrative and other expenses, including public company expenses.

In November 2021, the Company entered into a non-binding term sheet with a financial institution in connection with a \$10 million Standby Letter of Credit (“SLOC”). The SLOC accrues interest at a rate of 8% per annum and matures two years from the issuance date of the SLOC. Interest is payable quarterly.

Although it is difficult to predict the Company’s liquidity requirements as of September 30, 2021, based upon the Company’s current operating plan, cash on hand, and SLOC funding, management believes that the Company will have sufficient cash to meet its projected operating requirements for at least the next 12 months following the issuance of these condensed financial statements.

Management is constantly monitoring the impact of the COVID-19 pandemic on operations and financials of the Company. To date the main impact has been the delayed evaluation of potential manufacturing partnerships. These delays have been caused by Covid lockdowns i) restricting site tour opportunities by potential partners and ii) driving strong demand for potential partners existing product lines, limiting their capacity to assess new partnership opportunities. The Company has concluded that while it is reasonably possible that the virus could still have a negative effect on the Company’s financial position, the specific impact is not readily determinable as of the date of these condensed financial statements. The condensed financial statements do not include any adjustments that might result from the outcome of this uncertainty.

**CROWN ELECTROKINETICS, CORP.**  
**Notes to Condensed Financial Statements**  
**Three and six months ended September 30, 2021**  
**(Unaudited)**

**Note 3 - Significant Accounting Policies**

For a detailed discussion about the Company's significant accounting policies, see the Company's financial statements included in its Annual Report for the fiscal year ended March 31, 2021.

***Basis of Presentation***

The Company's condensed financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") and include all adjustments necessary for the fair presentation of the Company's financial position for the periods presented. The results of operations for the three and six months ended September 30, 2021 are not necessarily indicative of the results for the full year or the results for any future periods. These condensed financial statements should be read in conjunction with the audited financial statements and related notes for the fiscal year ended March 31, 2021 included in the Company's Form 10-K filed with the Securities and Exchange Commission (the "SEC") on June 21, 2021.

***Use of Estimates***

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of expenses during the reporting period. These estimates and assumptions are based on current facts, historical experience and various other factors believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities and the recording of expenses that are not readily apparent from other sources. Actual results may differ materially and adversely from these estimates. To the extent there are material differences between the estimates and actual results, the Company's future results of operations will be affected.

***Net Loss per Share***

ASC 260, Earnings Per Share, requires dual presentation of basic and diluted earnings per share ("EPS") with a reconciliation of the numerator and denominator of the basic EPS computation to the numerator and denominator of the diluted EPS computation. Basic EPS excludes dilution. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity.

Basic net loss per share of common stock excludes dilution and is computed by dividing net loss by the weighted average number of shares of common stock outstanding during the period. Diluted net loss per share of common stock reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity unless inclusion of such shares would be anti-dilutive. Since the Company has only incurred losses, basic and diluted net loss per share is the same. Securities that could potentially dilute loss per share in the future that were not included in the computation of diluted loss per share at September 30, 2021 and 2020 are as follows (unaudited):

	<b>September 30,</b>	
	<b>2021</b>	<b>2020</b>
Series A preferred stock	188,311	-
Series B preferred stock	2,019,038	-
Series C preferred stock	560,757	-
Warrants to purchase common stock (excluding penny warrants)	4,300,177	1,921,452
Options to purchase common stock	10,920,432	4,683,389
Unvested restricted stock awards	-	1,000,004
Unvested restricted stock units	2,039,683	-
Convertible notes	-	2,805,941
	<b>20,028,398</b>	<b>10,410,786</b>

**CROWN ELECTROKINETICS, CORP.**  
**Notes to Condensed Financial Statements**  
**Three and six months ended September 30, 2021**  
**(Unaudited)**

***JOBS Act Transition Period***

The Company is considered to be an “emerging growth company” as defined in the Jumpstart Our Business Startups Act of 2012, as amended (JOBS Act). The JOBS Act provides that an emerging growth company can take advantage of an extended transition period for complying with new or revised accounting standards. Thus, an emerging growth company can delay the adoption of certain accounting standards until those standards would otherwise apply to private companies. The Company has elected to use the extended transition period for complying with any new or revised financial accounting standards pursuant to Section 13(a) of the Securities and Exchange Act of 1934.

***Recent Accounting Pronouncements***

In May 2021, the FASB issued ASU 2021-04, Earnings Per Share (Topic 260), Debt-Modifications and Extinguishments (Subtopic 470-50), Compensation-Stock Compensation (Topic 718), and Derivatives and Hedging-Contracts in Entity’s Own Equity (Subtopic 815-40). This ASU reduces diversity in an issuer’s accounting for modifications or exchanges of freestanding equity-classified written call options (for example, warrants) that remain equity classified after modification or exchange. This ASU provides guidance for a modification or an exchange of a freestanding equity-classified written call option that is not within the scope of another Topic. It specifically addresses: (1) how an entity should treat a modification of the terms or conditions or an exchange of a freestanding equity-classified written call option that remains equity classified after modification or exchange; (2) how an entity should measure the effect of a modification or an exchange of a freestanding equity-classified written call option that remains equity classified after modification or exchange; and (3) how an entity should recognize the effect of a modification or an exchange of a freestanding equity-classified written call option that remains equity classified after modification or exchange. This ASU will be effective for all entities for fiscal years beginning after December 15, 2021. An entity should apply the amendments prospectively to modifications or exchanges occurring on or after the effective date of the amendments. Early adoption is permitted, including adoption in an interim period. The adoption of ASU 2021-04 is not expected to have a material impact on the Company’s financial statements or disclosures.

**Note 4 - Property & Equipment, Net**

Property and equipment, net, consists of the following (in thousands):

	<b>September 30, 2021</b>	<b>March 31, 2021</b>
	<b>(Unaudited)</b>	
Equipment	\$ 563	\$ 295
Computers	27	11
Leasehold improvements	20	14
Construction in progress	25	-
Total	<u>635</u>	<u>320</u>
Less accumulated depreciation and amortization	<u>(151)</u>	<u>(111)</u>
Property and equipment, net	<u>\$ 484</u>	<u>\$ 209</u>

Depreciation expense for the three months ended September 30, 2021 and 2020 was approximately \$21,000 and \$5,000 respectively. Depreciation expense for the six months ended September 30, 2021 and 2020 was approximately \$40,000 and \$15,000 respectively.

**CROWN ELECTROKINETICS, CORP.**  
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**(Unaudited)**

**Note 5 - Intangible Assets, Net**

During the six months ended September 30, 2021, the Company entered into a Patent Assignment Agreement with International Business Machines Corporation (“IBM”) to acquire an ownership interest in assigned patents. As consideration for the patents, the Company paid \$231,000 (including legal fees of approximately \$6,000) during the six months ended September 30, 2021.

Intangible assets, net, consists of the following (in thousands):

	<b>September 30, 2021</b>	<b>March 31, 2020</b>
	<b>(Unaudited)</b>	
Patents	\$ 1,706	\$ 1,475
Research license	375	375
<b>Total</b>	<b>2,081</b>	<b>1,850</b>
Accumulated amortization	(298)	(200)
<b>Research license, net</b>	<b>\$ 1,783</b>	<b>\$ 1,650</b>

The following table represents the total estimated amortization of intangible assets for the five succeeding years and thereafter as of September 30, 2021 (in thousands):

	<b>Estimated Amortization Expense</b>	<b>Rounding Check</b>
	<b>(Unaudited)</b>	
2022	\$ 105	105
2023	211	211
2024	211	211
2025	211	211
2026 and thereafter	1,045	1,045
<b>Total</b>	<b>\$ 1,783</b>	<b>1,783</b>

For the three months ended September 30, 2021 and 2020, amortization expense was approximately \$51,000 and \$10,000, respectively. For the six months ended September 30, 2021 and 2020, amortization expense was approximately \$98,000 and \$20,000, respectively.

**Note 6 - Accrued Expenses**

As of September 30, 2021 and March 31, 2021, the Company’s accrued expenses consisted of the following (in thousands):

	<b>September 30, 2021</b>	<b>March 31, 2021</b>
	<b>(Unaudited)</b>	
Directors and officers insurance financing	\$ -	\$ 160
General liability insurance	388	-
Professional fees	-	49
Rent	91	-
Other	1	2
<b>Total</b>	<b>\$ 480</b>	<b>\$ 211</b>

**CROWN ELECTROKINETICS, CORP.**  
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**Note 7 - Notes Payable:**

Notes payable was approximately \$0.4 million as of September 30, 2021 and March 31, 2021, respectively, and primarily consisted of its Paycheck Protection Loan.

*Paycheck Protection Loan*

On April 24, 2020 and March 3, 2021, the Company entered into Promissory Notes (the "PPP Notes") with Newtek Corp AVB as the lender (the "Lender"), pursuant to which the Lender agreed to make loans to the Company under the Paycheck Protection Program (the "PPP Loan") offered by the U.S. Small Business Administration (the "SBA") in principal amounts of \$197,200 and \$233,300 pursuant to Title 1 of the Coronavirus Aid, Relief and Economic Security Act (the "CARES Act").

The PPP Loan proceeds are available to be used to pay for payroll costs, including salaries, commissions, and similar compensation, group health care benefits, and paid leaves; rent; utilities; and interest on certain other outstanding debt. The Loan is subject to forgiveness to the extent proceeds are used for payroll costs, including payments required to continue group health care benefits, and certain rent, utility, and mortgage interest expenses (collectively, "Qualifying Expenses"), pursuant to the terms and limitations of the PPP Loan. The Company used the PPP Loan amounts against Qualifying Expenses and has initiated the process of loan forgiveness for the first tranche of \$197,200. The Company anticipates that both loan principals will be fully forgiven. The interest rate on the PPP Notes is a fixed rate of 1% per annum and the PPP Notes mature in two years.

The PPP Notes include events of default. Upon the occurrence of an event of default, the Lender will have the right to exercise remedies against the Company, including the right to require immediate payment of all amounts due under the PPP Notes.

On June 17, 2020, the Company received an Economic Injury Disaster Loan totaling \$8,000 from the U.S. Small Business Administration.

**Note 8 - Stockholders' Equity (Deficit)**

*Preferred Stock*

As of September 30, 2021 and March 31, 2021, there were 50,000,000 authorized shares of the Company's preferred stock, par value \$0.0001.

Series A Preferred Stock

As of September 30, 2021 and March 31, 2021, the Company had 251 shares of its Series A preferred stock issued and outstanding.

Series B Preferred Stock

As of September 30, 2021 and March 31, 2021, the Company had 1,443 shares of its Series B preferred stock issued and outstanding.

Series C Preferred Stock

As of September 30, 2021 and March 31, 2021, the Company had 500,756 shares of its Series C preferred stock issued and outstanding.

*Common Stock*

Stock Issued for Services

During the six months ended September 30, 2021, the Company issued 64,261 shares of its common stock with a fair value of approximately \$0.2 million in exchange for consulting services.

**CROWN ELECTROKINETICS, CORP.**  
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**(Unaudited)**

Stock Options

During the six months ended September 30, 2021, the Company issued 409,385 shares of its common stock in connection with the exercise of stock options and received proceeds of approximately \$0.2 million.

During the year ended March 31, 2021, the Company issued 25,000 shares of its common stock in connection with the exercise of stock options, with an exercise price of \$0.15 per share. During April 2021, the Company received the related proceeds of \$3,750.

**Note 9 - Stock-Based Compensation, Restricted Stock and Stock Options:**

**Equity Compensation Plan Information:**

On December 16, 2020, the Company adopted its 2020 Long-Term Incentive Plan (the "2020 Plan"). Under the 2020 Plan, there are 5,333,333 shares of the Company's common stock available for issuance and the 2020 Plan has a term of 10 years. The available shares in the 2020 Plan will automatically increase on the first trading day in January of each calendar year during the term of this Plan, commencing with January 2021, by an amount equal to the lesser of (i) five percent (5%) of the total number of shares of common stock issued and outstanding on December 31 of the immediately preceding calendar year, (ii) 1,000,000 shares of common stock or (iii) such number of shares of common stock as may be established by the Company's Board of Directors.

The Company grants equity-based compensation under its 2020 Plan and its 2016 Equity Incentive Plan (the "2016 Plan"). The 2020 Plan and 2016 Plan allows the Company to grant incentive and nonqualified stock options, and shares of restricted stock to its employees, directors and consultants. As of September 30, 2021, there is a total of 7,333,333 shares of the Company's common stock available under the 2016 Plan.

Under the 2016 Plan and the 2020 Plan, upon the exercise of stock options and issuance of fully vested restricted common stock, shares of common stock may be withheld to satisfy tax withholdings. As of September 30, 2021, the Company intends to net settle certain employee options to ensure adequate authorized shares under the Incentive Plan.

**Stock-based compensation:**

The Company recognized total expenses for stock-based compensation during the three and six months ended September 30, 2021 and 2020, which are included in the accompanying statements of operations, as follows (in thousands):

	Three months ended September 30,		Six months ended September 30,	
	2021 (Unaudited)	2020 (Unaudited)	2021 (Unaudited)	2020 (Unaudited)
Research and development expenses	\$ 113	\$ 141	\$ 145	\$ 1,293
Selling, general and administrative expenses	2,988	830	5,539	7,757
Total stock-based compensation	<u>\$ 3,101</u>	<u>\$ 971</u>	<u>\$ 5,684</u>	<u>\$ 9,050</u>

**Restricted stock units:**

A summary of the Company's restricted stock activity during the six months ended September 30, 2021 is as follows (unaudited):

	Number of Shares	Weighted Average Grant-Date Fair Value
Unvested at March 31, 2021	1,061,905	\$ 4.50
Granted	1,200,000	\$ 4.74
Vested	(222,222)	\$ 4.78
Unvested at September 30, 2021 (unaudited)	<u>2,039,683</u>	<u>\$ 4.61</u>

**CROWN ELECTROKINETICS, CORP.**  
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Upon the Company's uplisting to Nasdaq in January 2021, the Company granted 1,061,905 restricted stock units with a fair value of approximately \$4.7 million to the Company's Chief Executive Officer.

During the six months ended September 30, 2021, the Company granted 800,000 restricted stock units with a fair value of approximately \$4.1 million, in exchange for 800,000 restricted stock awards issued to an officer of the Company and a consultant during the fiscal year ended March 31, 2021. The fair value and vesting terms of the restricted stock units are identical to the terms of the restricted stock awards, and therefore, no incremental stock-based compensation has been recognized during the six months ended September 30, 2021.

During the six months ended September 30, 2021, the Company granted 400,000 restricted stock units with a fair value of approximately \$1.3 million to its Chief Financial Officer.

During the three and six months ended September 30, 2021, the Company recognized stock-based compensation of approximately \$2.0 million and \$3.8 million, respectively, related to restricted stock. During the three months ended September 30, 2020, the Company recognized stock-based compensation of approximately \$0.2 million and \$4.5 million, respectively, related to restricted stock. As of September 30, 2021, unrecognized stock-based compensation totaled approximately \$4.4 million.

**Restricted stock awards:**

A summary of the Company's restricted stock activity during the six months ended September 30, 2021 is as follows (unaudited):

	<b>Number of Shares</b>	<b>Weighted Average Grant- Date Fair Value</b>
Unvested at March 31, 2021	777,778	\$ 5.12
Vested	(66,666)	\$ 5.12
Canceled	(711,112)	\$ 5.12
Unvested at September 30, 2021 (unaudited)	-	\$ 5.12

During the six months ended September 30, 2021, 66,666 shares of the Company's restricted stock awards vested. During the six months ended September 30, 2021, the Company exchanged 88,888 shares of its vested restricted stock awards and 711,112 of its unvested restricted stock awards for restricted stock units. (See Restricted stock units).

**Stock Options:**

The Company provides stock-based compensation to employees, directors and consultants under the Plan. The fair value of each stock option grant is estimated on the date of grant using the Black-Scholes option pricing model. The Company historically has been a private company and lacks company-specific historical and implied volatility information. Therefore, it estimates its expected stock volatility based on the historical volatility of a publicly traded set of peer companies and expects to continue to do so until such time as it has adequate historical data regarding the volatility of its own traded stock price. The risk-free interest rate is determined by referencing the U.S. Treasury yield curve in effect at the time of grant of the award for time periods approximately equal to the expected term of the award. Expected dividend yield is based on the fact that the Company has never paid cash dividends and does not expect to pay any cash dividends in the foreseeable future.

During the six months ended September 30, 2021, the Company granted 1,227,204 options to purchase shares of the Company's common stock to members of the Company's Board of Directors, employees and consultants. The options have a fair value of approximately \$1.9 million.

The following was used in determining the fair value of stock options granted during the three and six months ended September 30, 2021 and 2020 (unaudited).

	<b>Three Months Ended September 30,</b>		<b>Six Months Ended September 30,</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
Dividend yield	0%	0%	0%	0%
Expected price volatility	50%	50%	50%	50%
Risk free interest rate	0.66%-1.30%	0.16% - 0.44%	0.35%-1.30%	0.16% - 0.44%
Expected term	5-7 years	5-6 years	3-7 years	5-6 years

**CROWN ELECTROKINETICS, CORP.**  
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A summary of activity under the Plan for the six months ended September 30, 2021 is as follows (in thousands except share and per share amounts):

	Shares Underlying Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value
Outstanding at March 31, 2019	1,937,833	\$ 0.54	9.2	\$ 3,720,395
Outstanding at March 31, 2020	1,937,833	\$ 0.54	8.2	\$ 4,243,610
Granted	8,949,107	\$ 3.23	8.4	
Exercised	(25,000)	\$ 0.15	-	
Outstanding at March 31, 2021	10,928,607*	\$ 2.73	8.2	\$ 17,524
Granted	1,227,204	\$ 3.49	9.8	
Exercised	(419,000)	\$ 0.51	-	
Canceled	(816,379)	\$ 3.88	-	
Outstanding at September 30, 2021 (unaudited)	10,920,432	\$ 2.83	7.8	\$ 13,089
Exercisable at September 30, 2021 (unaudited)	9,756,406	\$ 2.73	7.7	\$ 12,483

\* Options outstanding as of March 31, 2021 includes 66,667 options to purchase shares of the Company's common stock granted on October 16, 2020 and were recorded as an out of period adjustment. The related stock-based compensation of approximately \$0.2 million has been expensed during the six months ended September 30, 2021.

During the three and six months ended September 30, 2021, the Company recognized stock-based compensation of approximately \$0.3 million and \$0.9 million, respectively, related to stock options. During the three and six months ended September 30, 2020, the Company recognized stock-based compensation of approximately \$0.6 million and \$4.4 million, respectively, related to stock options. As of September 30, 2021, the Company had approximately \$1.4 million of unrecognized compensation expense related to options granted under the Company's equity incentive plan, which is expected to be recognized over a weighted-average period of 1.7 years.

**Warrants:**

A summary of the Company's warrant activity during the six months ended September 30, 2021 is as follows (in thousands except share and per share amounts):

	Shares Underlying Warrants	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value
Outstanding at March 31, 2021	3,883,083	\$ 2.49	4.6	\$ 7,763
Issued	550,724	\$ 4.07	5.0	
Canceled	(133,630)	\$ 5.63	-	
Outstanding at September 30, 2021 (unaudited)	4,300,177	\$ 2.60	4.2	\$ 7,026
Exercisable at September 30, 2021 (unaudited)	3,368,422	\$ 1.91	4.1	\$ 6,447

During the six months ended September 30, 2021, the Company issued 550,724 common stock warrants in exchange for consulting and advisory services. The warrants have a fair value of approximately \$0.7 million which is recorded as stock-based compensation in the accompanying condensed statement of operations for the three and six months ended September 30, 2021.



**CROWN ELECTROKINETICS, CORP.**  
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The following was used in determining the fair value of warrants issued during the three and six months ended September 30, 2021 and 2020 (unaudited).

	<b>Three Months Ended September 30, 2021</b>	<b>Six Months Ended September 30, 2021</b>
Dividend yield	0%	0%
Expected price volatility	50%	50%
Risk free interest rate	0.66%-1.30%	0.35%-1.30%
Expected term	5-7 years	3-7 years

**Note 10 - Commitments and Contingencies**

**Leases**

Oregon State University.

On March 8, 2016, the Company entered into a lease agreement with Oregon State University, to lease office and laboratory space located at HP Campus Building 11, 1110 NE Circle Blvd, Corvallis, Oregon, for approximately \$400 monthly. On July 1, 2016, the Company entered into the first amendment to the lease agreement which increased the monthly lease expense to approximately \$1,200. On October 1, 2017, the Company entered into a sublease agreement, which provides for additional office space and the monthly lease payment increased to approximately \$1,800. The lease expired on June 30, 2018 and the Company extended the lease through June 30, 2019. The monthly lease payment increased to approximately \$4,500 for the months ended June 30 2018 through November 30, 2018 and increased to approximately \$7,550 for the months ended December 31, 2018 through June 30, 2019.

On July 1, 2019, the Company entered into the fourth amendment to its lease with Oregon State University, which extends the lease expiration date to June 30, 2022. Beginning on July 1, 2020, and each July 1 thereafter, the monthly Operating Expense Reimbursement, as defined will be increased by no more than three percent.

On July 1, 2020, the Company entered into the fifth amendment to its lease with Oregon State University which adjusts the Operating Expense Reimbursement payment due dates from monthly to quarterly, with the payments due in advance on the first of July, October, January and April. Effective July 1, 2020, the quarterly operating expense will be \$23,097.

On September 1, 2021, the Company entered into the seventh amendment to its lease with Oregon State University which expands the lease to now include approximately 703 square feet of lab space, 576 square feet of cubicle space, 1096 square feet of Highbay lab space, and 376 square feet of High bay storage space in a building commonly known as Building 11. Effective September 1, 2021, the quarterly operating expense will be \$31,647 covering all utility and facility tooling costs. The sublease is extended until June 30, 2025.

**CROWN ELECTROKINETICS, CORP.**  
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Hudson 11601 Wilshire, LLC

On March 4, 2021, the Company entered into a lease agreement with Hudson 11601 Wilshire, LLC, to lease 3,500 square feet of office space located in Los Angeles, California. The lease term is 39 months and expires on June 30, 2024. The monthly lease expense is as follows:

- Months 1-12 - \$18,375
- Months 13-24 - \$19,018
- Months 25-36 - \$19,684
- Months 37-39 - \$20,373

The Company paid a security deposit totaling \$20,373 at the lease inception date.

HP Inc.

On May 4, 2021, the Company entered into a lease agreement with HP Inc. to lease office and lab space located in HP Campus Building 11, 1110 NE Circle Blvd, Corvallis, Oregon. The lease term is 5 years and the lease commencement date was April 1, 2021. The monthly lease expense is \$7,388 and increases 3% on each anniversary of the lease commencement date. The Company paid a security deposit totaling \$8,315. The Company has the option to extend the lease for an additional 5 years.

Pacific N.W. Properties, LLC

On October 5, 2021, the Company entered into a lease agreement with Pacific N.W. Properties, LLC to lease 26,963 square feet of warehouse, manufacturing, production and office space located in Salem Oregon. The commencement date of the lease is October 1, 2021, the lease term is 62 months and expires on November 30, 2026. The monthly lease expense is as follows:

- Months 1-2 - \$0
- Months 3-12 - \$21,500
- Months 13-24 - \$22,145
- Months 25-36 - \$22,809
- Months 37-48 - \$23,494
- Months 49-60 - \$24,198
- Months 61-62 - \$24,924

The amounts owed by the Company on the lease inception date is \$176,500, including, a performance deposit totaling \$150,000, the third month's rent of \$21,500 and other payments of \$5,000.

During the three months ended September 30, 2021 and 2020, the Company recognized rent expense of approximately \$0.1 million and \$23,000, respectively. During the six months ended September 30, 2021 and 2020, the Company recognized rent expense of approximately \$0.2 million and \$47,000, respectively.

**CROWN ELECTROKINETICS, CORP.**  
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As of September 30, 2021, future minimum payments are as follows (in thousands):

Six months ended March 31, 2022	\$	346
Year ended March 31, 2023		601
Year ended March 31, 2024		580
Year ended March 31, 2025		411
Year ended March 31, 2026 and thereafter		543
Total	\$	<u>2,481</u>

***Litigation***

In August 2019, Spencer Clarke LLC (“Spencer Clarke”) filed a lawsuit against the Company in the Supreme Court of the State of New York, County of New York, Index No. 654592/2019. Spencer Clarke has asserted claims arising from a 2018 Placement Agent Agreement (the “Placement Agent Agreement”) under which Spencer Clarke agreed to assist the Company in raising money for a potential public offering. Spencer Clarke claims that the Company failed to make certain payments under that Placement Agent Agreement. On September 27, 2019, the Company filed a motion to dismiss the complaint. On October 7, 2019, Spencer Clarke amended the complaint. On November 8, 2019, the Company filed an Answer and asserted Counterclaims against Spencer Clarke alleging breach of contract, anticipatory repudiation, and tortious interference with prospective business relations. On or about September 22, 2021, the Company and Spencer Clarke executed a Settlement and Release Agreement, the terms of which are confidential. As a result, on September 24, 2021, the parties filed a Stipulation of Discontinuance With Prejudice with the Court, and on September 30, 2021, the Court formally discontinued the action.

From time to time, the Company is also involved in various other claims and legal actions that arise in the ordinary course of business. Although the results of litigation and claims cannot be predicted with certainty, the Company does not believe that the ultimate resolution of these actions will have a material adverse effect on its financial position, results of operations, liquidity or capital resources.

Future litigation may be necessary to defend ourselves and our partners by determining the scope, enforceability and validity of third party proprietary rights or to establish the Company’s proprietary rights. The results of any current or future litigation cannot be predicted with certainty, and regardless of the outcome, litigation can have an adverse impact on the Company because of defense and settlement costs, diversion of management resources and other factors.

**Note 11 - Subsequent Events**

The Company has evaluated all events that occurred after the balance sheet date of September 30, 2021, through November 12, 2021, the date when condensed financial statements were issued to determine if they must be reported.

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

*The following discussion and analysis of our financial condition and results of operations should be read in conjunction with the condensed financial statements and related notes thereto included elsewhere in this report. This discussion contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those discussed below. Factors that could cause or contribute to such differences include, but are not limited to, those identified below and those discussed in the section titled "Risk Factors" included elsewhere in this report.*

### Management's plans and basis of presentation:

The Company was incorporated in the State of Delaware on April 20, 2015. Effective January 14, 2016, the Company's name was changed to 3D Nanocolor Corp. ("3D Nanocolor") from 2D Nanocolor Corp. Subsequently, effective October 6, 2017, the Company's name was changed to Crown Electrokinetics Corp. from 3D Nanocolor Corp.

The Company is commercializing technology for smart or dynamic glass. The Company's electrokinetic glass technology is an advancement on microfluidic technology that was originally developed by Hewlett-Packard Company.

On January 26, 2021, the Company completed its public offering and its common stock began trading on the Nasdaq Capital Market (Nasdaq) under the symbol CRKN.

Crown's Research & Development operation is located on the HP Inc. campus in Corvallis, Oregon in the Advanced Technology and Manufacturing Institute (ATAMI). ATAMI is an academic-industrial research center and business incubator designed to provide an advanced materials development environment to private sector partner tenants performing research and development. The facility includes access to shared state-of-the-art tooling capabilities.

On September 1, 2021, the Company entered into the seventh amendment to its lease with Oregon State University, expanding the lease to now include approximately 703 square feet of lab space, 576 square feet of cubicle space, 1096 square feet of Highbay lab space, and 376 square feet of High bay storage space in a building commonly known as Building 11. Effective September 1, 2021, the quarterly operating expense will be \$31,647.03 which contemplates overhead utilities and facility tooling costs. The sublease is extended until June 30, 2025.

On October 5, 2021 the Company entered into a lease for 27,000 square feet of manufacturing space located at 3350 Pipebend Place NE, Salem, Oregon, 97301. This building will be used for the manufacture and assembly of the Company's first product, Crown's Smart Window Insert powered by DynamicTint™. The base monthly rent for the first year of the lease is \$21,500 per month, which increases to \$22,145 per month for the second year, \$22,809 for the third year, \$23,494 for the fourth year, \$24,198 for the fifth year, and \$24,924 for the final month of the lease. The Company paid a security deposit totaling \$150,000. The lease expires on November 30, 2026.

On March 4, 2021, the Company entered into a standard office lease with Hudson 11601 Wilshire, LLC, to lease 3,500 square feet of office space located at 11601 Wilshire Boulevard, Los Angeles, California 90025. The base monthly rent for the first year of the lease is \$18,375 per month, which increases to \$19,018 per month for the second year, \$19,684 for the third year and \$20,373 for the final three months of the lease. The lease expires on June 30, 2024.

We believe that our administration, R&D, and manufacturing facilities are adequate to meet our needs for the immediate future and that, should it be needed, we will be able to secure additional space to accommodate the expansion of our operations.

During the six months ended September 30, 2021, the Company entered into a Patent Assignment Agreement with International Business Machines Corporation ("IBM") to acquire an ownership interest in assigned patents. As consideration for the patents, the Company paid \$231,000 (including legal fees of approximately \$6,000) during the six months ended September 30, 2021.

Crown's first product will be the Smart Window Insert for commercial buildings. Crown's Commercial Building Smart Window Inserts will allow the building owner to quickly convert its single pane window units to a dual pane window unit. Crown's inserts will act as the "second pane" and will allow the building owner to enjoy all the benefits of a dual pane window without having to replace their existing single pane windows. Crown's Inserts can be integrated into the building HVAC control system, thereby optimizing the use of our Smart Window Inserts and reducing the use of the HVAC to heat or cool the rooms utilizing our technology. Initial field tests of Crown's DynamicTint™ technology suggests HVAC energy savings of 26% could result from the installation of Smart Window Inserts powered by DynamicTint™. As Crown's DynamicTint™ technology requires very little energy to effect that transition from clear to dark state, a rechargeable battery coupled with a built-in solar cell eliminates the need to hardwire the inserts to the building electrical system. Each unit will have wireless communication capability for control of the film and communication with the building HVAC system. Crown believes that the potential retrofit market for its Smart Window Inserts is significant.

Crown is developing its manufacturing capabilities to meet anticipated demand for the Smart Window Insert through a combination of in-house tooling at its Corvallis, Oregon premises as well as via contract manufacturing partnerships which are currently being negotiated.

The Company intends to develop and sell our patented EK Technology under the name DynamicTint™. We intend to generate revenue by selling, and in some cases leasing, DynamicTint™ film or Smart Window Inserts powered by DynamicTint™ to our customers. On September 27, 2021, Crown entered into a Master Supply Agreement with MetroSpaces Inc. to be the Company's first commercial customer. The Company will install its Smart Window Inserts in MetroSpaces' 70,000 square-foot Houston, Texas office building. The agreement provides the master terms and conditions under which Crown will supply units in order to retrofit certain windows at locations indicated in the purchase orders. In the future, the parties may enter into multiple specific transactions by executing purchase orders for additional buildings.

Additionally, discussions with multiple other building owners to buy Crown Smart Window Inserts are progressing as the regulatory and consumer pressure to reduce the level of energy consumption and carbon emissions, continues to build.

**Results of Operations for the three months ended September 30, 2021 and 2020 (in thousands):**

	<b>Three Months Ended September 30,</b>	
	<b>2021</b>	<b>2020</b>
Research and development	\$ 787	\$ 423
Selling, general and administrative	4,865	1,659
Other expense	51	3,685
Net loss	<u>\$ 5,703</u>	<u>\$ 5,767</u>

***Research and Development***

Research and development expenses were \$0.8 million for the three months ended September 30, 2021 compared to \$0.4 million for the three months ended September 30, 2020. The increase of \$0.4 million is primarily related to increased payroll and related expenses.

***Selling, General and Administrative***

Selling, general and administrative ("SG&A") expenses were \$4.9 million and \$1.7 million for the three months ended September 30, 2021 and 2020, respectively. The \$3.2 million increase in SG&A expenses is primarily attributable to increased stock-based compensation expense of \$2.1 million primarily related to the issuance of restricted stock units and common stock warrants, increases in payroll and related benefits of \$0.4 million due to increased headcount, increases in legal, professional and consulting fees of \$0.4 million, and increases in operating overhead of \$0.3 million.

***Other Expense***

Other expense was nominal during the three months ended September 30, 2021. Other expense was \$3.7 million for the three months ended September 30, 2020, and was primarily due to interest incurred on our convertible notes.

**Results of Operations for the six months ended September 30, 2021 and 2020 (in thousands):**

	<b>Six Months Ended September 30,</b>	
	<b>2021</b>	<b>2020</b>
Research and development	\$ 1,221	\$ 1,796
Selling, general and administrative	9,827	9,597
Other expense	53	4,836
Net loss	<u>\$ 11,101</u>	<u>\$ 16,229</u>

**Research and Development**

Research and development expenses were \$1.2 million for the six months ended September 30, 2021 compared to \$1.8 million for the six months ended September 30, 2020. The decrease of \$0.6 million is primarily related to lower stock-based compensation expenses of \$0.9 million related to options and \$0.2 million related to restricted stock units, offset by increased payroll and related costs totaling \$0.5 million.

**Selling, General and Administrative**

Selling, general and administrative (“SG&A”) expenses were \$9.8 million and \$9.6 million for the six months ended September 30, 2021 and 2020, respectively. The \$0.2 million increase in SG&A expenses is primarily attributable to lower stock-based compensation expense of \$2.8 million related to stock options and \$4.1 million for restricted stock awards, offset by increased stock compensation expense of \$3.8 million for restricted stock units and \$0.8 million for the issuance of common stock warrants, increases in payroll and related expenses of \$0.7 million due to increased headcount, bonuses paid to our Chief Executive Officer of \$0.4 million, increased professional fees of \$1.1 million, and increases in operating overhead of \$0.3 million.

**Other Expense**

Other expense was nominal during the six months ended September 30, 2021. Other expense was \$4.8 million for the six months ended September 30, 2020, and was primarily due to interest incurred on our convertible notes.

**Liquidity**

The Company has incurred substantial operating losses since its inception, and expects to continue to incur significant operating losses for the foreseeable future and may never become profitable. As reflected in the condensed financial statements, the Company had an accumulated deficit of approximately \$68.3 million at September 30, 2021, a net loss of approximately \$11.1 million, and approximately \$5.2 million of net cash used in operating activities for the six months ended September 30, 2021. The Company expects to continue to incur ongoing administrative and other expenses, including public company expenses.

In November 2021, the Company entered into a non-binding term sheet with a financial institution in connection with a \$10 million Standby Letter of Credit (“SLOC”). The SLOC accrues interest at a rate of 8% per annum and matures two years from the issuance date of the SLOC. Interest is payable quarterly.

Although it is difficult to predict the Company’s liquidity requirements as of September 30, 2021, based upon the Company’s current operating plan, cash on hand, and SLOC funding, management believes that the Company will have sufficient cash to meet its projected operating requirements for at least the next 12 months following the issuance of these condensed financial statements.

## Cash Flows (in thousands)

	Six Months Ended September 30,	
	2021	2020
<b>Cash and cash equivalents at the beginning of the period</b>	<b>\$ 15,297</b>	<b>\$ 48</b>
Net cash used in operating activities	(5,236)	(2,794)
Net cash used in investing activities	(546)	(29)
Net cash provided by financing activities	186	3,376
<b>Cash and cash equivalents at the end of the period</b>	<b>\$ 9,701</b>	<b>\$ 601</b>

### *Operating Activities*

For the six months ended September 30, 2021, net cash used in operating activities was \$5.2 million, which primarily consisted of our net loss of \$11.1 million, adjusted for non-cash expenses of \$5.8 million which primarily consisted of stock-based compensation expenses. The net change in operating assets and liabilities was nominal.

For the six months ended September 30, 2020, net cash used in operating activities was \$2.8 million, which primarily consisted of our net loss of \$16.2 million, adjusted for non-cash expenses of \$13.9 million including, \$9.3 million of stock-based compensation expenses, \$2.0 million of amortization related to the debt discount recognized for our convertible notes payable, \$1.5 million recognized for the loss on exchange of our convertible notes for common stock and warrants, \$0.7 million for the change in fair value of our warrant liability, \$0.2 million for the loss on extinguishment of debt, and \$0.1 million of other non-cash expenses. The net change in operating assets and liabilities was \$0.4 million and was primarily due to decreases in accounts payable and accrued expenses totaling \$0.6 million, offset by a \$0.3 million increase in accrued interest related to our convertible notes and a 0.1 million increase to prepaid expenses and other current assets.

### *Investing Activities*

For the six months ended September 30, 2021, net cash used in investing activities was approximately \$0.5 million, consisting of \$0.3 million related to the purchase of property and equipment and \$0.2 million for the purchase of the IBM patents.

For the six months ended September 30, 2020, net cash used in investing activities was approximately \$29,000, related to the purchase of computer equipment and computer software.

### *Financing Activities*

For the six months ended September 30, 2021, net cash provided by financing activities was \$0.2 million, related to the exercise of stock options.

For the six months ended September 30, 2020, net cash provided by financing activities was \$3.4 million. The net cash provided is primarily related to \$2.1 million of proceeds received from the issuance of our senior secured convertible notes and the related stock warrants, \$1.6 million related to the net proceeds received from the issuance of the Company's common stock and warrants, and \$0.2 million of proceeds received from our PPP loan, offset by \$0.2 million for the repurchase of shares of our common stock and \$0.2 million for the repayment of our senior secured promissory note.

### *Critical accounting policies and significant judgments and estimates*

Our financial statements are prepared in accordance with generally accepted accounting principles in the United States, or GAAP. The preparation of our financial statements requires us to make estimates, assumptions and judgments that affect the reported amounts of assets, liabilities, costs and expenses. We base our estimates and assumptions on historical experience and other factors that we believe to be reasonable under the circumstances. We evaluate our estimates and assumptions on an ongoing basis. Our actual results may differ from these estimates. Our most critical accounting policies are summarized below. See Note 3 to our condensed financial statements for a description of our other significant accounting policies.

### *Recent accounting pronouncements*

See Note 3 to our condensed financial statements for a description of recent accounting pronouncements applicable to our financial statements.

### *JOBS Act Transition Period*

As an "emerging growth company" under the Jumpstart Our Business Startups Act of 2012, we can take advantage of an extended transition period for complying with new or revised accounting standards. This allows an emerging growth company to delay the adoption of certain accounting standards until those standards would otherwise apply to private companies. We are electing to delay our adoption of such new or revised accounting standards. As a result of this election, our financial statements may not be comparable to the financial statements of other public companies.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Not required for a Smaller Reporting Company.

### **Item 4. Controls and Procedures**

#### ***Evaluation of Disclosure Controls and Procedures***

We maintain “disclosure controls and procedures,” as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, or the Exchange Act, that are designed to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in Securities and Exchange Commission rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer, to allow timely decisions regarding required disclosure.

The design of any disclosure controls and procedures also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

With respect to the quarter ended September 30, 2021, under the supervision and with the participation of our management, we conducted an evaluation of the effectiveness of the design and operations of our disclosure controls and procedures. Based upon this evaluation, our Chief Executive Officer has concluded that our disclosure controls and procedures are effective.

Management does not expect that our internal control over financial reporting will prevent or detect all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control systems are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in a cost-effective control system, no evaluation of internal control over financial reporting can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, have been or will be detected.

#### ***Changes in Internal Control over Financial Reporting:***

There were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the fiscal quarter ended September 30, 2021 which have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.



## PART II - OTHER INFORMATION

### Item 1. Legal Proceedings

In August 2019, Spencer Clarke LLC (“Spencer Clarke”) filed a lawsuit against the Company in the Supreme Court of the State of New York, County of New York, Index No. 654592/2019. Spencer Clarke has asserted claims arising from a 2018 Placement Agent Agreement (the “Placement Agent Agreement”) under which Spencer Clarke agreed to assist the Company in raising money for a potential public offering. Spencer Clarke claims that the Company failed to make certain payments under that Placement Agent Agreement. On September 27, 2019, the Company filed a motion to dismiss the complaint. On October 7, 2019, Spencer Clarke amended the complaint. On November 8, 2019, the Company filed an Answer and asserted Counterclaims against Spencer Clarke alleging breach of contract, anticipatory repudiation, and tortious interference with prospective business relations. On or about September 22, 2021, the Company and Spencer Clarke executed a Settlement and Release Agreement, the terms of which are confidential. As a result, on September 24, 2021, the parties filed a Stipulation of Discontinuance With Prejudice with the Court, and on September 30, 2021, the Court formally discontinued the action.

From time to time, we are also involved in various other claims and legal actions that arise in the ordinary course of business. Although the results of litigation and claims cannot be predicted with certainty, we do not believe that the ultimate resolution of these actions will have a material adverse effect on our financial position, results of operations, liquidity or capital resources.

Future litigation may be necessary to defend ourselves and our partners by determining the scope, enforceability and validity of third party proprietary rights or to establish our proprietary rights. The results of any current or future litigation cannot be predicted with certainty, and regardless of the outcome, litigation can have an adverse impact on us because of defense and settlement costs, diversion of management resources and other factors.

### Item 1A. Risk Factors

We are a smaller reporting company as defined by Rule 12b-2 of the Securities Exchange Act of 1934, as amended, and are not required to provide the information required under this item.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Other than those previously disclosed by the Company in its current reports on Form 8-K as filed with the SEC, there have been no unregistered sales of the Company’s equity securities during the period covered by this Quarterly Report.

### Item 3. Defaults Upon Senior Securities

None.

### Item 4. Mine Safety Disclosures

N/A

### Item 5. Other Information

N/A

### Item 6. Exhibits

31.1	<a href="#">Certification of the Principal Executive Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
31.2	<a href="#">Certification of the Principal Financial Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</a>
32.1	<a href="#">Certifications of the Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
32.2	<a href="#">Certifications of the Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
101.INS	Inline XBRL Instance Document.
101.SCH	Inline XBRL Taxonomy Extension Schema Document.
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Quarterly Report on Form 10-Q to be signed on its behalf by the undersigned, thereunto duly authorized.

Dated: November 12, 2021

**Crown Electrokinetics Corp.**

/s/ Doug Croxall

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Doug Croxall  
Chief Executive Officer and  
Principal Executive Officer

Dated: November 12, 2021

/s/ Joel Krutz

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Joel Krutz  
Chief Financial Officer and  
Principal Financial Officer

## CERTIFICATION

I, Doug Croxall, Chief Executive Officer of Crown Electrokinetics Corp. (the “registrant”), certify that:

1. I have reviewed this quarterly report on Form 10-Q of the registrant for the period ended September 30, 2021;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: November 12, 2021

/s/ Doug Croxall

Doug Croxall  
Chief Executive Officer  
(Principal Executive Officer)

## CERTIFICATION

I, Joel Krutz, Chief Financial Officer of Crown Electrokinetics Corp. (the “registrant”), certify that:

1. I have reviewed this quarterly report on Form 10-Q of the registrant for the period ended September 30, 2021;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: November 12, 2021

/s/ Joel Krutz

Joel Krutz  
Chief Financial Officer  
(Principal Financial Officer)

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

Each of the undersigned hereby certifies, in his or her capacity as an officer of Crown Electrokinetics Corp. (the "Company"), for the purposes of 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of his/her knowledge:

- (1) The Company's Quarterly Report on Form 10-Q for the period ended September 30, 2021 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 12, 2021

*/s/ Doug Croxall*

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Doug Croxall

Chief Executive Officer

(Principal Executive Officer)

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

Each of the undersigned hereby certifies, in his or her capacity as an officer of Crown Electrokinetics Corp. (the "Company"), for the purposes of 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of his/her knowledge:

- (1) The Company's Quarterly Report on Form 10-Q for the period ended September 30, 2021 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 12, 2021

/s/ Joel Krutz

Joel Krutz  
Chief Financial Officer  
(Principal Financial Officer)

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.